FY22 Project Grant Guidelines

GCA supports all types of arts projects and organizations, from small to large, emerging to established, traditional to contemporary, rural to urban, and community-based to professional. Each year, grants go to first-time applicants as well as those that have applied for decades.

GCA encourages all eligible organizations to apply.
BASIC INFORMATION

Applicants should thoroughly review the FY22 guidelines before preparing the application.

Grant Description  Project Grants provide support for arts projects in Georgia.

Deadline  February 2, 2021 at 11:59 PM

Link to application  http://gaarts.org/apply

Training Webinar  Thursday, January 7, 2020 at 1:00 PM
To register, go to https://www.eventbrite.com/e/ fy22-gca-project-grant-workshop-tickets-132568683501 A recording of this webinar will be available at https://gaarts.org/what-we-do/grants/projectgrant/ the day after the webinar.

Grant Request  The maximum request is $6,000 and the minimum request is $1,000

Requirements  Online application
Narrative
Budget Form
Board of Directors List/Advisory Board List
Support Material including work sample
IRS 501(c)3 Letter (required only of some applicants)

If you have any questions about the guidelines or the application process, please contact:
Tina Lilly
Grants Program Director
tlilly@gaarts.org
404-962-4827

People with disabilities requiring assistance with this information or information in a different format, please contact:
Delilah Johnson-Brown, Accessibility Coordinator
Georgia Council for the Arts
75 Fifth St. NW, Suite 1200
Atlanta, GA  30308
404-962-4837  dbrown@gaarts.org
**CHANGES TO FY22 PROJECT GRANTS**

Because of the impact of COVID-19 on organizations across the state, GCA has made two significant changes in the Project Grant guidelines from FY21.

1. Applicants will be able to apply for a Project Grant for capacity building projects, such as developing a strategic plan, a development plan, or a plan to safely reopen an arts facility. Applicants will also be able to apply for virtual programs.
2. FY22 Project Grant applicants will only have to provide a 50% match, rather than the 100% match required in past years.

Please read the guidelines for complete details on these changes.

**INTRODUCTION**

**GCA Mission**
The mission of Georgia Council for the Arts is to cultivate the growth of vibrant, thriving Georgia communities through the arts.

**GCA Goals**
- Catalyze economic development through the arts
- Enrich individual lives through the arts
- Build community vitality
- Tell the story of the impact of the arts in Georgia

**Introduction to GCA Grants**
GCA believes that the arts can transform communities, and our grants support those organizations whose work demonstrates a significant benefit to the people being served.

We ask that you keep the following in mind when applying for a Project Grant:

- In FY21, we were only able to fund 67% of Project Grant applicants. Our budget determines how many applicants we are able to fund, so some deserving applicants will not receive grants.
- We try to keep changes to a minimum; however, there are variations in the guidelines and the application process from year to year. Applicants should carefully read the guidelines completely each year.
- Because of the large number of applicants, GCA staff members cannot preview your application or check to make sure it is complete.
- Each year, Project Grants are awarded to all types of organizations, from large to small, urban to rural, classical to contemporary, and first-time applicants to those that have applied for many years. We strongly encourage all types of organizations to apply.
• Grant review panelists are not allowed to consider outside information when scoring. They can only score based on information that it is included in the application.
• Grant review panelists are from all areas of the state, so make sure that your application is understandable to people who are not familiar with your community or organization.
• Panels are organized by applicant budget size so that each applicant is being evaluated against organizations with similar resources.
• All panels are multi-disciplinary, so make sure that your application is understandable to people outside of your artistic discipline.
• Your application is reviewed by different panelists from year to year, so do not assume that panelists have knowledge of your past applications or your history with GCA.
• Grants are based solely on the application score. An applicant’s grant history with GCA, size, location, discipline, etc. will not have a bearing on FY22 funding decisions.
• Applicants awarded FY22 Project Grants will receive the full amount requested in the application unless the requested amount exceeds $6,000 or is incorrect based on the amount of expenses or cash match.
• The highest score awarded to an application varies every year, as do the number of applicants, the number of applications that are funded, and the funding cutoff score. For instance, a score of 85 one year may result in a grant, while the next year it may mean that the applicant is not funded.
• Applications that are late or are not complete will be ruled ineligible and will not be reviewed by the panel. Applicants may not submit the missing material after the grant deadline. Applicants may not change information that has been submitted after the deadline. Double check your application before submitting it to make sure it is complete and accurate.
• GCA staff members want to do all that we can to assist you with your application. Please do not hesitate to call or e-mail with questions.

Panel Review Process
GCA works to put together grant panels that are diverse in terms of the panelists’ disciplines, where they live in the state, ethnicity, gender, the size of their organization, experience, etc.

Once the deadline has passed, GCA staff review submitted applications. Incomplete applications are ineligible for review and are not forwarded to the grant review panels. Panels are organized by applicant budget size so that each applicant is being evaluated against organizations with similar resources.

GCA staff members prepare a report on applicants that did not fulfill the requirements of previous grants, such as late final reports or incomplete projects. Panelists read the applications and staff reports and submit preliminary scores and comments. An overall preliminary score for each applicant is determined by dropping the highest and lowest scores and averaging the rest. Panelists are then given access to comments from the other panelists as well as preliminary scores.
Panelists convene via conference call for the final evaluation. Panelists discuss each application, and then amend their preliminary scores if they choose. The high and low scores are then dropped, and the remaining scores are averaged to calculate the applicant’s final score.

Once all panels are complete, all applicants are ranked by score for each grant type. Applicants with the highest scores in each grant category are funded. GCA funds as many applicants as possible, moving down the list of organizations until all grant funds are exhausted.

ELIGIBILITY

Grant Description
Project Grants provide support for arts projects in Georgia. Projects may be one-time events, such as a festival or exhibit, or a series of events, such as a roster of classes or a series of productions. Projects with multiple components must show that there is a cohesive thread and singular goal that ties the elements together.

As a response to the impact of COVID-19 on arts organizations, FY22 Project Grants will allow organizations to apply for capacity building projects. This could include projects such as hiring a consultant to help develop a fundraising plan, a strategic plan, or a COVID safety plan in order to reopen an arts facility. The project must be arts-related. For instance, a development plan for a history museum is not an eligible project.

The grant application has different narrative questions depending on whether you are applying for an arts program or a capacity building project. If you are unsure of which category your project falls into, contact Tina Lilly at tlilly@gaarts.org.

Eligible Applicants
All eligible applicants must be located in Georgia, registered with the Georgia Secretary of State, and must have completed all requirements of any GCA or state of Georgia grant received in or prior to FY20 unless the grantee has received approval for an FY20 grant extension. Organizations that received FY21 grants may apply for FY22 funding.

Performing arts groups such as a band or a chamber music quartet organized as non-profits will be eligible to apply if a majority of the group’s members live in Georgia.

Eligible applicants must be one of the following:

- a non-profit organization registered with the IRS. Organizations must have their non-profit status by the grant deadline of February 2.
- a government entity such as a city, county or local authority
- a public library
- a school
- an entity within a college/university that:
Who is NOT eligible to apply?

- Individuals
- Organizations with fiscal agents
- Non-profit organizations that do not have their own IRS nonprofit status

Please note: GCA will accept applications from parent organizations, but not fiscal agents. GCA defines a parent organization as one with which an applicant has a long-term, legal relationship, and the parent organization has the ultimate fiduciary responsibility for the organization. A fiscal agent is an organization which allows an applicant to apply for funding using the fiscal agent’s non-profit status, but which does not have a legal, binding, long-term relationship with the applicant nor does it have fiduciary responsibility.

Eligible Applications

Eligible applicants may only submit one FY22 Project Grant application.

Eligible applications must:

- Include arts or capacity building programming that is completed between July 1, 2021 and June 30, 2022.
- Include at least a 50% cash match in the budget.
- Include a public component in the arts programming. GCA defines a public component as an element of the project that is open to the general public. This element does not have to be free. Organizations may charge admission to the public component. This requirement does not apply to capacity building projects.
- Not include programming that promotes a specific religious doctrine, political party or candidate.
- Not include programs that are exclusively by or for students if the applicant is a school or college/university.
- Be submitted and received through GCA’s online grant application system with no missing components by the deadline of February 2, 2020 at 11:59 PM.

Applications that do not meet these criteria will be ruled ineligible and will not be reviewed. Applicants may not submit additional or corrected material after the deadline.

Eligible Projects

Eligible arts program projects include both in-person and virtual arts programs such as:

- Theatre productions
- Art exhibits
- Music performances
- Virtual art workshops
- Livestream concerts
- Public art, such as a mural, sculpture or outdoor performance

Eligible arts-based capacity building projects could include projects such as:
- Hiring a consultant to create a development plan
- Hiring a consultant to create a strategic plan
- Purchasing COVID-19 safety equipment that cost less than $5,000 per item
- Developing a reopening plan

GCA does not fund the following:
- Culinary arts
- Martial arts
- Projects that are primarily science or history-based
- Athletic events
- Fireworks
- Battle reenactments
- Parades
- Rental of inflatable jumpers
- Petting zoos
- Magic shows
- Topiary/landscape art
- Renovations that are not specific to the implementation of an arts project
- Equipment or furniture that is not specific to the implementation of an arts project
- Signage that is not specific to the implementation of an arts project
- Interior design or beautification projects

Can you submit BOTH a Project Grant application AND...

- a Bridge Grant application? No
- an Arts Education Program Grant application? Yes, however, the programming and budget in your Arts Education application should not also be included in your Project Grant application
- a Vibrant Communities Grant application? Maybe. If your organization is not awarded an FY22 Project Grant, check the Vibrant Communities guidelines in July to see if organizations in your county will be eligible to apply for Vibrant Communities.
Funding Request
Applicants may request no more than $6,000 and no less than $1,000. The grant request may not be more than 66% of total project expenses. The budget must show a 50% cash match for the request amount.

Deadline
The deadline is 11:59 PM on February 2, 2020. The application with all required components must be completely uploaded into GCA’s online grant application system by the deadline. GCA strongly encourages applicants to submit the application well ahead of the deadline so that there is time to upload all attachments and resolve any unexpected issues should they arise. No changes to the application may be made nor will additional material be accepted after the deadline.

GCA staff will not be available to assist with questions or to resolve technical issues after 5:00 PM on the day of the application deadline.

If an applicant wants to amend an application that has been submitted, the applicant must contact a GCA staff member prior to the deadline, and there must be enough time for the staff member to reopen the application and for the applicant to make the needed changes and resubmit the application prior to the deadline. GCA staff members can reopen an application, but the grantee must make the changes and resubmit the application before the deadline.

GCA will not accept applications after the deadline for any reason, including technical issues with the applicant’s computer system or problems with the online application system that occur after the GCA office closes at 5:00 PM on February 2.

Ineligible Applications
Applications that are submitted after the deadline, that do not contain all of the required information, or are submitted by applicants that do not meet the eligibility guidelines will be ruled ineligible and will not be reviewed by the panel. Additional information will not be accepted after the deadline.

These are the most common reasons that applications are deemed ineligible for review:
- The application is missing required information.
- The applicant does not use the budget and budget breakdown form provided by GCA.
- The budget shows more expenses than income.
- The budget does not show a cash match for the grant request.
- The budget form is blank.
- The budget breakdowns do not correspond to the totals in the budget.
- The project takes place outside of the grant period (July 1, 2021-June 30, 2022).
- There is no work sample included in the Support Material.
• The applicant uploads incorrect or incomplete files for the budget, budget breakdown, Board list, or support materials.
• The project is not an arts project.
• The applicant is not eligible to apply for GCA funding.
• The application is submitted after the deadline.

False Information
Any grant award made based on false information in the application may be canceled by GCA at any time.

Accessibility
Any program funded by a GCA grant must take place at a location that is physically accessible to all Georgia citizens. In addition, we ask grantees to take all steps possible within reason for the budget size of the organization to increase programmatic accessibility. For instance, a theatre production could include sign language interpreters and assistive listening devices in order to make the program accessible to people with hearing disorders.

For information and guidance on making your programs accessible to people with disabilities, review the Accessibility Planning and Resource Guide for Cultural Administrators on the website of the National Endowment of the Arts: http://arts.gov/accessibility/accessibility-resources/publications-checklists/accessibility-planning-and-resource. Additional information may be found on GCA’s website- https://gaarts.org/tools-for-advancement/accessibility/

Timeline

- **FEBRUARY**
  - Grant deadline

- **APRIL–JUNE**
  - Grant review panels
  - All applicants will be invited to listen to their grant being reviewed by the panel.

- **JULY**
  - Grant announcements
  - All applicants, including those that are not funded, will be notified via e-mail.
APPLICATION INSTRUCTIONS

All FY22 applications must be submitted through Foundant, GCA’s online grant application system. Applicants may access this system at https://gaarts.org/apply.

If you have already set up an account in Foundant
On the login page, enter your e-mail address and password and click Log On. If you forgot your password, click Forgot your Password? and an email to reset the password will be sent to the e-mail address for the organization’s contact person. If this does not work, or the contact person is no longer at your organization, please submit a Change of Information Form, which is under the Apply tab in the online system. GCA will verify the new contact person and e-mail the new login information. Please note, this may take up to a week.

If you have not set up an account in Foundant
On the login page, click Create New Account and enter the required registration information. Once you have entered the information, click Create Account. You will be taken to the Email Confirmation page to confirm that you are receiving emails from the system. Follow the onscreen instructions and click the Continue button to finish the registration process.

DUNS
To create an account, you will need your organization’s Federal Employment Identification Number (FEIN) and a DUNS number. A DUNS number is a unique nine-character number used to identify your organization. To look up your organization’s DUNS number, or to request a DUNS number, go to https://www.dnb.com/duns-number.html. If you will not receive your DUNS number prior to the grant deadline, you may proceed with registration by entering 111111111 as your DUNS number. However, if you receive a grant, you must submit your organization’s actual DUNS number before GCA can issue a grant contract. There is no charge to request a DUNS number, and there is no need to expedite your request.

When you complete these steps, you will land on the Apply Page. This page will display any open grants to which you may apply. To start a request, click on the blue Apply button under the grant for which you would like to apply.

Once in the application:

- If you would like a PDF copy of the application, click the Question List button.
- Once you have completed the form, you may click the Application Packet button to download a copy of the questions and your responses.
- Note that any fields with an asterisk are required fields.
- The system will auto-save every 100 characters typed or every time you click out of a field.
- Some fields have character limits. Responses that are longer than the set limit will be saved, but an error message will appear informing you that the limit has been exceeded.
You will not be allowed to submit the form until the length of the response has been decreased.

- If you save and exit the system, you will access the draft of your application from your Dashboard the next time you log in. Pick up where you left off by clicking the pencil icon to the right of the request.

**Requirements**
The following items are required as part of the application:

You will complete this information online:
- Online Application
- Narrative

You will create/complate these items offline and then attach them to your online application:
- IRS 501(c)3 Letter (required only of some applicants)
- Budget Form
- Board of Directors List/Advisory Board List
- Support Material

The following pages will outline the specifics of each requirement. Do not submit any additional material other than what is requested as it will not be evaluated by the Panel.

**NARRATIVE**
You must answer the following questions within the online application. Do not imbed links to outside sources in your narrative. Panelists are not required to follow these links. If you would like to direct the panel to a website, include that link in the Support Material.

There is a 1,500 character limit to the answer for each question unless otherwise indicated.

**Overview**
- What is the organization’s mission? *(500 character limit)*
- Briefly discuss the organization and its history and give a short overview of the type of services/programming the organization offers.
- Describe the area where the organization is located and the community the organization serves. This community could be defined by geography, age, physical ability, gender, ethnicity, etc., or any combination of these traits.
- Describe what makes the organization important to your community.
- Describe how your organization demonstrates diversity within your board, leadership/staff, artists, audiences, and programs. GCA defines diversity as the active involvement of all types of people from the community being served. This includes
people of different races, ethnicities, genders, sexual orientation, socio-economic status, ages, physical abilities, religions, etc. Organizations that are run by and for people from groups traditionally marginalized should explain how they work to include those from other often overlooked groups.

Project
- Fully describe the project for which funding is being requested. Include the following information (if applicable) (2,500 character limit):
  - Title and description
  - Dates
  - Locations
  - Artists/consultants/leaders involved, including a synopsis of their experience
  - Total number of audience/participants expected
- How will you ensure the overall quality of the project?
- How will you ensure that the project is completed successfully?
- Give an example of recent programming by your organization that demonstrates high quality work.

Community Impact
The Community Impact section of the narrative includes separate questions for those applying for Capacity Building Projects and those applying for Arts Programming Projects. (See the Grant Description section on page 5 for definitions of both types of projects.) The online application will ask you to choose either Arts Programming or Capacity Building for your type of project.

- Capacity Building Project- You should answer the first three questions in the Community Impact section indicated by the green text, then skip the Arts Programming questions in red and go to the Goals section.
- Arts Program Project- You should skip the first three questions marked Capacity Building and highlighted in green and answer the five questions marked Arts Program in red in the Community Impact section.

Capacity Building questions:
- Why are you undertaking this project?
- How will this project strengthen your organization?
- How will the community you serve ultimately benefit from this project?

Arts Programming questions:
- Why are you undertaking this project? How will the community you serve benefit from this project?
- In terms of the community being served by your organization that was identified in the Overview section of the narrative, what specific subset of this group will be targeted by this project? Why have you identified this group? How will you reach this group of people? How will this project help your organization develop an ongoing relationship
with the target audience? (For instance, if you serve people in a particular city, perhaps your target audience for your project are people in a specific neighborhood, or people over a certain age.)

- How did audience and community input inform the organization’s decision to do this project?
- What partnerships do you have for this project that will enable you to reach more people or increase the scope of the project?
- How will the organization actively engage underserved audiences with the project? How will this project help your organization develop an ongoing relationship with a specific underserved community?

Please note the following when preparing your answer to this narrative question:

- Underserved audiences are those groups that lack access to the arts because of any barrier, such as language, geography, economic status, physical ability, etc.
- The answer should not focus exclusively on using an ADA compliant facility. All grantees are required to utilize a facility that is physically accessible.
- Applicants should address programmatic as well as physical accessibility for people with disabilities. For instance, a theatre may offer an autism-friendly performance which lowers the volume on music and eliminates blackouts. For additional ideas, see the resources under Accessibility on page 9 of the guidelines.
- The answer should not focus exclusively on giving away tickets unless it is a component in a larger plan to involve a specific audience.

Goals
NOTE: If your organization is funded, the goal(s) you cite in this section will become a part of your grant contract and you will report on them in your FY22 Project Grant Final Report.


- What is the specific goal/outcome for the project?
- How will the organization evaluate whether or not the goal has been met? Describe the evaluation tools that will be used. (Note: Project goals should focus on how the project will benefit the community, not just the organization.)

ATTACHMENTS
The following items must be attached to your online application:

- IRS 501(c)3 Letter (required only of some applicants)
- Budget Form
• Board of Directors List/Advisory Board List
• Support Material including a work sample

Please keep the following in mind when attaching documents:
• File upload fields will only accept one file per field.
• Upload fields have size limits. If you attempt to upload a file that is larger than the set MB limit, you will receive an error message that the file is too large and the file will not be saved.
• GCA will only accept Word, Excel or PDF files. If you attempt to upload a file type in an unaccepted file type you will receive a warning and you will not be able to upload the file.
• Once a file has been uploaded, it may be deleted by clicking the red X next to the file name and then a new file can be uploaded.
• Put the organization’s name in a header or footer on each document in case panelists print out the material.
• If you scan material, make sure that it does not appear blurry, sideways, or upside down on screen.

501(c)3 IRS LETTER (only required of some applicants)
A non-profit applicant that has never received a GCA grant or has not received a grant from GCA since FY19 should include a copy of the organization’s IRS 501(c)3 letter. A letter from the state indicating that the applicant has non-profit status cannot be submitted in place of the IRS 501(c)3 letter. A non-profit organization that does not have 501(c)3 status by the grant deadline date is not eligible to apply. This requirement to submit an IRS letter does not apply to state college/university entities, government entities, public schools, or organizations that have been funded by GCA since FY19.

BUDGET
NOTE: In order to cut down on applicant errors within the budget section of the application, applicants will use a budget form which combines both the budget and budget breakdowns and automatically transfers the totals from the breakdowns to the budget.

Complete the FY22 Project Grant Budget Form and attach it to the application. The form can be found at https://gaarts.org/what-we-do/grants/projectgrant/. The form contains a series of worksheets, the first of which is the Project Budget Form.

Section 1
The first part of the form asks for a Three Year Budget Comparison. In this chart, enter your organization’s total operating income and expenses for your most recently completed fiscal year, your current fiscal year, and the upcoming fiscal year. The figures you enter should be your organization’s overall operating budget/actuals, not the budget/actuals for the project alone.
Section 2
Section 2 asks for a budget for the project for which you are requesting support. The lines highlighted on the budget form require a breakdown. There are eight subsequent worksheets which correspond to the eight budget lines requiring breakdowns. The breakdowns should list the components that make up the total for that budget line. The ninth additional worksheet is for any in-kind donations. The totals on the worksheets will automatically populate the main budget on the first spreadsheet.

The income side of the budget asks you to show where the funds will come from to pay for the project expenses. This must include at least a 50% match for the GCA request amount. That means that if you request, for instance, $3,000 from GCA, then your budget should show at least $1,500 in additional income.

Please keep the follow in mind when creating your budget:

- Do not include in-kind in the income or expense parts of the budget. In-kind will be listed in a separate question on the budget form.
- Include the entire budget for the project, not just the portion that you hope to pay for through the grant.
- Your grant request may not be more than 66% of total expenses.
- You may prorate overhead expenses into the budget for the project.
- The income and expenses do not have to be equal; however, the total expenses should not be more than total income.
- The budget must show a 50% cash match. In-kind does not count towards the match. For example, if an applicant is requesting $3,000 from GCA, the budget must show at least $1,500 additional dollars coming from other sources.
- The cash match may not come from other state of Georgia agencies or the National Endowment for the Arts.

The following budget-related issues will cause an application to be ruled ineligible:

- The budget is missing either expenses or income
- Expenses are more than income
- The budget does not include a cash match for the grant request
- The budget is missing breakdowns
- The budget breakdowns differ significantly from the budget itself

Ineligible Expenses
Due to prohibitions in the Georgia Constitution, by other regulations of the state, or by policy, there are expenses that GCA does not fund; however, those items should be included in the budget and the breakdowns. When completing the Budget Breakdowns for some of the budget lines, you will list each expense in either the Eligible Expenses or Ineligible Expenses column. Ineligible expenses cannot make up more than 50% of total project expenses.
The following are ineligible expenses:

- Capital expenditures/equipment, which are permanent fixtures or equipment with a useful life of over one year that cost more than $5,000. This includes:
  - Buildings or real estate
  - Renovations or improvements involving structural changes
  - Roads, driveways, parking lots or other projects/repairs
  - Permanent or generally immobile equipment
- Fundraising event expenses (Fundraisers are events planned to raise money that are not related to the organization’s mission.)
- Programming outside of Georgia
- Tuition for college/university study
- Scholarships, prizes, or endowment funds
- Debt and interest associated with capital expenditures
- Depreciation
- Bad debt
- Alcohol, concessions, food or drinks
- Entertainment expenses, such as receptions, refreshments, staff or cast parties, staff awards, flowers, etc.
- Late registration fees for conferences
- Fees paid to lobbyists
- Programs that are not arts-based
- Travel and accommodation expenses that are over the rate allowed by the state of Georgia (see [http://www.gsa.gov/portal/category/100120](http://www.gsa.gov/portal/category/100120) for a breakdown of travel rates)
- Any expenses labeled as miscellaneous, other, additional expenses, discretionary expenses, slush fund, etc.

**BOARD OF DIRECTORS/COMMUNITY ADVISORY COMMITTEE LIST**
Choose the following category for your organization and follow the instructions for listing your board/community advisory committee. At the end of the list, briefly describe the total contributions (monetary and/or in-kind) made by board members.

**Non-Profit Organizations**
List the following for each Board member:
- Name
- Position on board (if applicable)
- Corporate, business or community affiliation
- Number of years on the board
- Board term end date
- City/County of residence
Units of Government

A Community Advisory Committee must be established that provides oversight to the organization and at least 60% of the committee’s members must be from the organization’s community, not government officials or staff. List the following for each Committee member:

- Name
- Position on committee (if applicable)
- Corporate, business or community affiliation
- Number of years on the committee
- Affiliation (government official, staff of organization, or community member)

Colleges/Universities

A Community Advisory Committee must be established that provides oversight to the applicant organization and at least 60% of the committee’s members must be from the community, not students, faculty, or staff of the educational institution. Do not submit the Board of Directors list for the college/university. List the following for each Committee member:

- Name
- Position on committee (if applicable)
- Corporate, business or community affiliation
- Number of years on the committee
- Affiliation (student, faculty, or staff of the college/university or community member)

SUPPORT MATERIAL

Support Material refers to material submitted by an applicant that is in addition to the other required material detailed elsewhere in the guidelines. Each applicant has the freedom to include in Support Material items that will help the panel better understand the organization, the project, the community being served or the artists involved. Support Material may include items such as resumes, reviews, photos, letters of support, surveys, survey results, videos, teacher guides, recordings, newspaper articles, resumes, etc. You may also include information in the Support Material that you were not able to include in the narrative.

The Support Material for each applicant must include a work sample which shows the work of the organization and/or the artists involved with the project. For example, a dance company should include video of a performance, a museum should include photos of work that will be exhibited, an art festival should show examples of artists that have exhibited in past years, etc. Organizations applying for a capacity building project should include a resume or letters of recommendation for the consultant. Applications that do not include a work sample will be ineligible for review.

- The minimum requirement for Support Material is a single work sample (i.e. one video, audio sample, excerpt, or photo). The maximum amount of Support Material is:
  - 10 pages total within a single PDF document
  - 5 minutes of audio/video
- The 10 pages can be made up of photos, links to websites, and/or documents.
- Audio/video samples should be included as internet links. Please provide a short description of the material that panelists will see/hear in your sample. Online samples may be any length, but panelists are only required to watch/listen to five minutes of material.
- Do not provide links to Dropbox, Hightail, or any other file sharing service. These links sometimes time out before panelists have had a chance to access the files.
- The size limit for the Support Material PDF file is 20 MB.

**Submitting the Application**
When all of the fields are complete, submit the application by clicking the Submit button on the last page of the application. If any required fields were not completed, or a response to a text question type includes more characters than the set limit, the system will not allow the application to be submitted. An error message will appear listing the fields that need to be completed or edited. These fields are outlined in red so that they are easy to identify.

GCA must receive the application prior to 11:59 PM on February 2, 2021.
Panelists will use this scoring matrix:

<table>
<thead>
<tr>
<th>Maximum available points</th>
<th>POOR</th>
<th>WEAK</th>
<th>AVERAGE</th>
<th>GOOD</th>
<th>EXCELLENT</th>
</tr>
</thead>
<tbody>
<tr>
<td>40</td>
<td>1-8</td>
<td>9-16</td>
<td>17-24</td>
<td>25-32</td>
<td>33-40</td>
</tr>
<tr>
<td>20</td>
<td>1-4</td>
<td>5-8</td>
<td>9-12</td>
<td>13-16</td>
<td>17-20</td>
</tr>
<tr>
<td>10</td>
<td>1-2</td>
<td>3-4</td>
<td>5-6</td>
<td>7-8</td>
<td>9-10</td>
</tr>
</tbody>
</table>

Panelists will evaluate the applications based on the following criteria:

**Project** (20 points)
- Is the description of the project clear? Is it do-able? Has the applicant considered all facets of the project?
- Does the organization have qualified people working on the project?
- If artists are being hired for the project, are their skills and experience appropriate for the project?
- Is the organization able to ensure the quality of the project?
- Is the organization able to ensure that the project will be completed successfully?
- Does the project support the mission of the organization?

**Community Impact** (40 points)

**Capacity Building Projects**
- Does the organization have a clear and compelling reason for undertaking this project?
- Will the project strengthen the organization?
- Will the project ultimately benefit the community being served?

**Arts Programming Projects**
- Does the organization have a clear and compelling reason for undertaking this project?
- Did audience and community input inform the decision to do the project?
- Will this project benefit the community that the organization serves?
- Is there a clear target audience and a clear plan to reach that audience?
- Will this project help develop an ongoing relationship with the target audience?
- Does the organization have strong partnerships that allow them to reach more people or increase the scope of the project?
• Does the organization actively engage underserved audiences beyond giving away tickets and utilizing an ADA accessible facility? Will the project help the organization develop an ongoing relationship with the targeted underserved audience?
• Does the organization demonstrate diversity in their board, leadership/staff, artists, audience and programs?

Goals (20 points)
• Does the applicant have clear, measurable, attainable goals/outcomes for the project?
• Does the applicant have a method to evaluate their success at achieving their goal?
• Is the goal of the project focused on the community being served rather than exclusively on the organization?

Fiscal and Organizational Stability (20 points)
• Is the budget sufficient for the programming proposed? Are the income goals reasonable?
• Are there any concerns about the organization which would have an impact on the ability to carry out the project?
• Is the application well-prepared?
PROJECT GRANT CHECKLIST

Be sure to complete all of the questions in the online application and attach all required components. Incomplete applications will not be reviewed. Applicants cannot submit additional information or material after the deadline.

ONLINE APPLICATION
- Online application
- Narrative

ATTACHMENTS
- IRS 501(c)3 Letter (required only of some applicants)
- Budget Form
- Board of Directors List/Advisory Board List
- Support Material including work sample

If you have any questions, please contact Tina Lilly, Grants Program Director, at tilly@gaarts.org or (404) 962-4827.